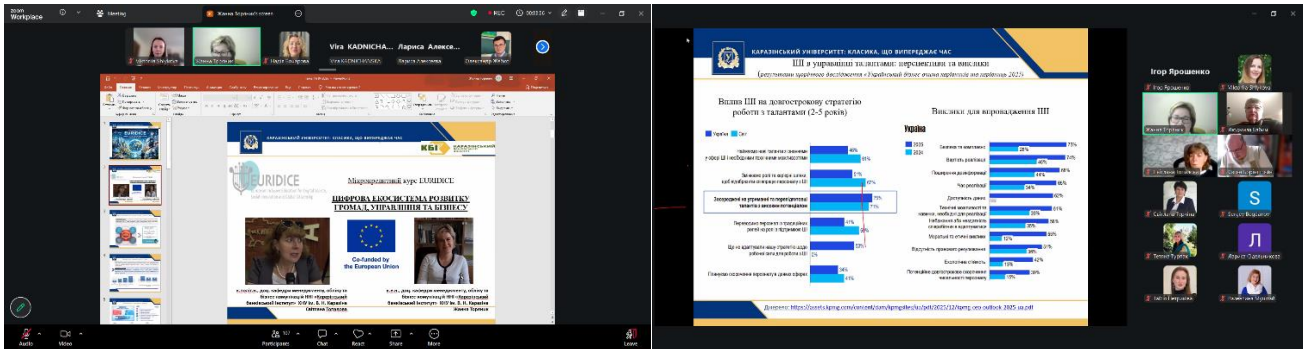


У період з 6 квітня по 8 червня 2026 року співробітники Науково-дослідного центру індустріальних проблем розвитку НАН України – д.е.н., проф. **Юрій Іванов**, д.е.н., проф. **Ольга Іванова**, к.е.н., ст. досл. **Ігор Ярошенко**, к.е.н., ст. досл. **Наталія Трушкіна**, к.е.н., ст. досл. **Вікторія Шликова**, к.е.н. **Ірина Семигуліна**, к.е.н. **Олена Тур** проходили підвищення кваліфікації за напрямом “**Цифрова екосистема розвитку громад, управління та бізнесу**”.



Курс реалізовано в рамках міжнародного проекту **EURIDICE** на базі навчально-наукового інституту "Каразінський банківський інститут" Харківського національного університету імені В. Н. Каразіна. Учасники успішно завершили навчання, поглибили знання та набули додаткових компетенцій щодо:

- критичного аналізу сучасних практик цифрового управління та взаємодії між місцевими органами влади, бізнесом, університетами та громадами, визначаючи;
- проблем та можливостей для цифрової трансформації;

- планування, організації та оцінки місцевих цифрових проєктів та соціальних ініціатив з використанням цифрових платформ, відкритих даних та аналітичних інструментів для підтримки прийняття рішень;
- розробки та впровадження цифрових робочих процесів, системи комунікації та процесів надання послуг, що підвищують прозорість, ефективність та інновації в організаціях та громадах;
- ефективної співпраці у віртуальному та гібридному середовищах із застосуванням цифрової
- комунікації, командної роботи, критичного мислення та етичних навичок цифрового лідерства;
- проєктування та підтримки впровадження розумних рішень та цифрових послуг для сталого розвитку громад, громадянської активності та післявоєнної відбудови українських міст та громад.

Окрім іншого, набутий досвід та інноваційні методики будуть впроваджені в освітній процес, зокрема, у дисципліни для здобувачів ступеня доктора філософії НДЦ ІПР НАН України, що дозволить забезпечити майбутніх фахівців актуальними знаннями, які відповідають європейським стандартам.



За результатами проходження підвищення кваліфікації були отримані сертифікати (3 ECTS, 90 годин).

 European Inclusive Education for Digital Society, Social Innovation and Global Citizenship

  Co-funded by the European Union

# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

## Yuriy Ivanov

has successfully completed the micro-credencial course

### "DIGITAL ECOSYSTEM FOR COMMUNITY DEVELOPMENT, GOVERNANCE AND BUSINESS"

**Learning outcomes and competences**

Upon successful completion of the micro-credencial, the participant has demonstrated the ability to:

- critically analyse contemporary digital governance practices and interactions between local authorities, businesses, universities, and communities, identifying challenges and opportunities for digital transformation;
- plan, organise, and evaluate local digital projects and social initiatives using digital platforms, open data, and analytical tools to support evidence-based decision-making;
- develop and implement digital workflows, communication systems, and service delivery processes that improve transparency, efficiency, and innovation in organisations and communities;
- collaborate effectively in virtual and hybrid environments, applying digital communication, teamwork, critical thinking, and ethical digital leadership skills;
- design and support the implementation of smart solutions and digital services for sustainable community development, civic engagement, and the post-war reconstruction of Ukrainian cities and communities.

**Course details**

Workload: 90 hours  
Credits: 3 ECTS  
Level: EQF Level 5-7  
Mode of delivery: Fully online  
Course period: 6 April – 8 June 2026

Director of Karazin Banking Institute  
V.N. Karazin Kharkiv National University



Anna CHKHEILO

Date of issue: 8 June 2026 Certificate ID: 209/2026

This micro-credencial is delivered within the EURIDICE project (Co-funded by the European Union, Project No. 10123121)

 European Inclusive Education for Digital Society, Social Innovation and Global Citizenship

  Co-funded by the European Union

# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

## Olga Ivanova

has successfully completed the micro-credencial course

### "DIGITAL ECOSYSTEM FOR COMMUNITY DEVELOPMENT, GOVERNANCE AND BUSINESS"

**Learning outcomes and competences**

Upon successful completion of the micro-credencial, the participant has demonstrated the ability to:

- critically analyse contemporary digital governance practices and interactions between local authorities, businesses, universities, and communities, identifying challenges and opportunities for digital transformation;
- plan, organise, and evaluate local digital projects and social initiatives using digital platforms, open data, and analytical tools to support evidence-based decision-making;
- develop and implement digital workflows, communication systems, and service delivery processes that improve transparency, efficiency, and innovation in organisations and communities;
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**Course details**

Workload: 90 hours  
Credits: 3 ECTS  
Level: EQF Level 5-7  
Mode of delivery: Fully online  
Course period: 6 April – 8 June 2026

Director of Karazin Banking Institute  
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Anna CHKHEILO

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# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

## Ihor Yaroshenko

has successfully completed the micro-credencial course

### "DIGITAL ECOSYSTEM FOR COMMUNITY DEVELOPMENT, GOVERNANCE AND BUSINESS"

**Learning outcomes and competences**

Upon successful completion of the micro-credencial, the participant has demonstrated the ability to:

- critically analyse contemporary digital governance practices and interactions between local authorities, businesses, universities, and communities, identifying challenges and opportunities for digital transformation;
- plan, organise, and evaluate local digital projects and social initiatives using digital platforms, open data, and analytical tools to support evidence-based decision-making;
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- design and support the implementation of smart solutions and digital services for sustainable community development, civic engagement, and the post-war reconstruction of Ukrainian cities and communities.

**Course details**

Workload: 90 hours  
Credits: 3 ECTS  
Level: EQF Level 5-7  
Mode of delivery: Fully online  
Course period: 6 April – 8 June 2026

Director of Karazin Banking Institute  
V.N. Karazin Kharkiv National University



Anna CHKHEILO

Date of issue: 8 June 2026 Certificate ID: 060/2026

This micro-credencial is delivered within the EURIDICE project (Co-funded by the European Union, Project No. 10123121)

 European Inclusive Education for Digital Society, Social Innovation and Global Citizenship

  Co-funded by the European Union

# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

## Nataliia Trushkina

has successfully completed the micro-credencial course

### "DIGITAL ECOSYSTEM FOR COMMUNITY DEVELOPMENT, GOVERNANCE AND BUSINESS"

**Learning outcomes and competences**

Upon successful completion of the micro-credencial, the participant has demonstrated the ability to:

- critically analyse contemporary digital governance practices and interactions between local authorities, businesses, universities, and communities, identifying challenges and opportunities for digital transformation;
- plan, organise, and evaluate local digital projects and social initiatives using digital platforms, open data, and analytical tools to support evidence-based decision-making;
- develop and implement digital workflows, communication systems, and service delivery processes that improve transparency, efficiency, and innovation in organisations and communities;
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**Course details**

Workload: 90 hours  
Credits: 3 ECTS  
Level: EQF Level 5-7  
Mode of delivery: Fully online  
Course period: 6 April – 8 June 2026

Director of Karazin Banking Institute  
V.N. Karazin Kharkiv National University



Anna CHKHEILO

Date of issue: 8 June 2026 Certificate ID: 136/2026

This micro-credencial is delivered within the EURIDICE project (Co-funded by the European Union, Project No. 10123121)

# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

**Viktoriia Shlykova**

has successfully completed the micro-credential course

**"DIGITAL ECOSYSTEM FOR COMMUNITY  
DEVELOPMENT, GOVERNANCE AND BUSINESS"**

### Learning outcomes and competences

Upon successful completion of the micro-credential, the participant has demonstrated the ability to:

- critically analyse contemporary digital governance practices and interactions between local authorities, businesses, universities, and communities, identifying challenges and opportunities for digital transformation;
- plan, organise, and evaluate local digital projects and social initiatives using digital platforms, open data, and analytical tools to support evidence-based decision-making;
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### Course details

**Workload:** 90 hours  
**Credits:** 3 ECTS  
**Level:** EQF Level 5-7  
**Mode of delivery:** Fully online  
**Course period:** 6 April – 8 June 2026

**Director**  
of Karazin Banking Institute  
V.N. Karazin Kharkiv National University



Anna CHKHEAILO

**Date of issue:** 8 June 2026

**Certificate ID:** 105/2026

This micro-credential is delivered within the EURIDICE project  
(Co-funded by the European Union), Project No. 101123121

# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

**Iryna Semyulina**

has successfully completed the micro-credential course

**"DIGITAL ECOSYSTEM FOR COMMUNITY  
DEVELOPMENT, GOVERNANCE AND BUSINESS"**

### Learning outcomes and competences

Upon successful completion of the micro-credential, the participant has demonstrated the ability to:

- critically analyse contemporary digital governance practices and interactions between local authorities, businesses, universities, and communities, identifying challenges and opportunities for digital transformation;
- plan, organise, and evaluate local digital projects and social initiatives using digital platforms, open data, and analytical tools to support evidence-based decision-making;
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- collaborate effectively in virtual and hybrid environments, applying digital communication, teamwork, critical thinking, and ethical digital leadership skills;
- design and support the implementation of smart solutions and digital services for sustainable community development, civic engagement, and the post-war reconstruction of Ukrainian cities and communities.

### Course details

**Workload:** 90 hours  
**Credits:** 3 ECTS  
**Level:** EQF Level 5-7  
**Mode of delivery:** Fully online  
**Course period:** 6 April – 8 June 2026

**Director**  
of Karazin Banking Institute  
V.N. Karazin Kharkiv National University



Anna CHKHEAILO

**Date of issue:** 8 June 2026

**Certificate ID:** 079/2026

This micro-credential is delivered within the EURIDICE project  
(Co-funded by the European Union), Project No. 101123121

# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

**Olena Tur**

has successfully completed the micro-credential course

**"DIGITAL ECOSYSTEM FOR COMMUNITY  
DEVELOPMENT, GOVERNANCE AND BUSINESS"**

### Learning outcomes and competences

Upon successful completion of the micro-credential, the participant has demonstrated the ability to:

- critically analyse contemporary digital governance practices and interactions between local authorities, businesses, universities, and communities, identifying challenges and opportunities for digital transformation;
- plan, organise, and evaluate local digital projects and social initiatives using digital platforms, open data, and analytical tools to support evidence-based decision-making;
- develop and implement digital workflows, communication systems, and service delivery processes that improve transparency, efficiency, and innovation in organisations and communities;
- collaborate effectively in virtual and hybrid environments, applying digital communication, teamwork, critical thinking, and ethical digital leadership skills;
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### Course details

**Workload:** 90 hours  
**Credits:** 3 ECTS  
**Level:** EQF Level 5-7  
**Mode of delivery:** Fully online  
**Course period:** 6 April – 8 June 2026

**Director**  
of Karazin Banking Institute  
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Anna CHKHEAILO

**Date of issue:** 8 June 2026

**Certificate ID:** 213/2026

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